

April 28, 2025

Yukon West Defense Technologies, LLC  
dba Yukon West Solutions  
619 S Knik Goose Bay Road Suite K  
Wasilla, Alaska 99654

RE: Letter of Recommendation

Dear Sir or Madam,

I am writing this letter to highly recommend Yukon West Solutions for any project that they feel qualified to pursue.

**QUALITY CONTROL:** The overall quality performance exceeded contractual requirements and exceeded some to the New Stuyahok Village Council's benefit. The overall quality was excellent and there were no workplace injuries. The Project included all design, stamped engineering calculations, limited hazardous materials survey, analysis including specifications; selective demolition, MEP, foundation, architectural as well as connection details to construct 2 Duplexes in New Stuyahok Alaska for a total contract price of over 2.2M dollars. The contractor met and often exceeded the construction quality requirements as set forth in the RFP. The client was also able to produce certified stamped drawings to complete the design phase in a very expeditious manner. The construction phase was well planned, and the contractor executed all the design and statement of work requirements with minimum disruptions. The Closeout Phase was completed on time with all required documents provided to the tribe for a successful project conclusion.

**SCHEDULE:** The performance schedule was highly effective and exceeded contractual requirements. They exceeded many scheduled items early and to the Tribes benefit. Performance was accomplished with no problems for which any corrective actions by the contractor were needed. In spite of vendors hired prior to them not securing said materials in a timely manner thus causing significant delays to initial project start up, the contractor jumped through hoops and went the extra mile to secure materials, coordinate alternate shipping means and get the project moving forward in a timely manner. The contractor also had to contend with significant logistical challenges due to the remoteness of the site as well as inclement arctic weather conditions, both of which were handled with great professionalism and in a timely manner.

**COST CONTROL:** The contractor's cost control performance met contractual requirements. Quotes for client requested change orders and backup were provided in a timely manner and the contractor never asked to increase the dollar amount of any approved change order once submitted. All project work performed was within the agreed contract cost parameters.

**MANAGEMENT:** The overall management performance exceeded contractual requirements and exceeded many to the Government's benefit. A project superintendent/quality control manager was on site during the entire project construction phase. Quality control reports were provided weekly and derived from daily reports. The weekly reports described the work performed with pictures and written descriptions. The contractor worked well with the tribe to anticipate and minimize disruptions to shop operations and successful coordination with construction management and contracting resulting in a

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quality project being deliverable. The contractor made sure to hire many local tribal members. The closeout phase was executed and met all the performance parameters of the base design standards.

**REGULATORY COMPLIANCE:** The contractor's regulatory compliance has met contractual requirements. Their performance contained no problems and all actions taken by the contractor were satisfactory. They adhered to all environmental regulations. No citations were issued for noncompliance.

**ADDITIONAL/OTHER:** Yukon West worked collaboratively with the tribe to ensure the project stayed on track. They gave the tribe advance notice of planned operations. The contractor completed the work on time due to efficient planning and coordination efforts. The contractor, while new to working with the tribe, quickly adapted to the processes and adjusted accordingly. The contractor was prompt in providing several client requested change order proposals with all supporting documentation. During construction, Yukon identified more efficient methods to complete the work to the tribes benefit. The contractor and subcontractors kept the jobsite safe and clean. Zero compliments were received from the neighboring occupants during the construction activities.

**RECOMMENDATION:**

Given what I know today about the contractor's ability to perform in accordance with this contract's most significant requirements, I would highly recommend them for similar projects in the future. It has been a pleasure working with the Yukon West team and we are excited to get our tribal members into the new beautifully crafted homes as soon as possible!

Cordially,



Suzanna Christopher  
New Stuyahok Village Council  
Vice President & Project Manager